

2019/20

**TOP LAYER
SERVICE DELIVERY BUDGET
IMPLEMENTATION PLAN**

**EMTHANJENI
MUNICIPALITY**



Municipal Finance Management Act:

Section 53(1)(c)(ii) - Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name

Isak Visser

Municipal Manager of Emthanjeni Municipality

Signature

[Signature]

Date

19.06.2019

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name

S. T. SITHONGA

Mayor of Emthanjeni Municipality

Signature

[Signature]

Date

19.06.2019

Ref	Directorate	IDP Objective	KPI	Unit of Measurement	Ward	KPI Owner	Target type	Annual Target	Q1	Q2	Q3	Q4
1	Municipal Manager	Promote representative governance through the sustainable utilization of available resources in consultation with the residents of Emthanjeni Municipality.	Develop Risk based audit plan (RBAP) for 2020/21 and submit to the Audit Committee by 30 June 2020	RBAP for 2020/21 submitted to the Audit Committee by 30 June 2020	All	Municipal Manager	Number	1	0	0	0	1
2	Corporate Services	Development and transformation of the institution with the aim of capacitating the municipality in meeting their objectives.	The number of people from employment equity target groups employed (newly appointed) in the three highest levels of management in compliance with the municipality's approved Employment Equity Plan by 30 June 2020	Number of people employed (newly appointed)	All	Director: Corporate Services	Number	1	0	0	0	1
3	Corporate Services	Development and transformation of the institution with the aim of capacitating the municipality in meeting their objectives.	0.5% of the personnel budget spent on training as per the approved Skills Development Plan by 30 June 2020 [(Actual total training expenditure/total personnel budget)x100]	% of the personnel budget spent on training by 30 June 2020	All	Director: Corporate Services	Percentage	0.5	0	0	0	0.5
4	Corporate Services	Promote the equitable creation and distribution of wealth in Emthanjeni Municipal area.	Submit a business proposal to council for a key small regeneration programme by 30 June 2020	Business proposal submitted to council by 30 June 2020	All	Director: Corporate Services	Number	1	0	0	0	1
5	Corporate Services	Promote the equitable creation and distribution of wealth in Emthanjeni Municipal area.	Establish a Youth Centre in Hanover by 30 June 2020	Youth Centre established by 30 June 2020	6	Director: Corporate Services	Number	1	0	0	0	1
6	Corporate Services	Development and transformation of the institution with the aim of capacitating the municipality in meeting their objectives.	Review the EEP and submit to the Portfolio Committee by 30 June 2020	EEP reviewed and submitted to the Portfolio Committee by 30 June 2020	All	Director: Corporate Services	Number	1	0	0	0	1

Mayor:.....

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Ref	Directorate	IDP Objective	KPI	Unit of Measurement	Ward	KPI Owner	Target type	Annual Target	Q1	Q2	Q3	Q4
7	Corporate Services	Development and transformation of the institution with the aim of capacitating the municipality in meeting their objectives.	Limit vacancy rate to 15% of budgeted posts by 30 June 2020 ((Number of funded posts vacant divided by budgeted funded posts)x100)	((Number of funded posts vacant divided by budgeted funded posts)x100)	All	Director: Corporate Services	Percentage	15	0	15	0	15
8	Corporate Services	Development and transformation of the institution with the aim of capacitating the municipality in meeting their objectives.	Arrange a training sessions for all supervisors on general management by 30 June 2020	Number of training sessions held by 30 June 2020	All	Director: Corporate Services	Number	1	0	0	0	1
9	Corporate Services	Contribute to the development and protection of the rights and needs of all residents with a particular focus on the poor	Review the Spatial Development Framework (SDF) and submit to Council by 30 June 2020	SDF submitted to Council by 30 June 2020	All	Director: Corporate Services	Number	1	0	0	0	1
10	Corporate Services	Promote the equitable creation and distribution of wealth in Emthanjeni Municipal area.	Host a LED summit by June 2020	LED summit hosted by 30 June 2020	All	Director: Corporate Services	Number	1	0	0	0	1
11	Corporate Services	Contribute to the creation of communities where residents and visitors can work, live and play without threat to themselves or their properties.	70% of the maintenance budget for Community Halls spent by 30 June 2020 ((Actual expenditure divided by the approved budget)x100)	% of approved Community Halls maintenance budget spent	All	Director: Corporate Services	Percentage	70	5	25	60	70
12	Corporate Services	Promote representative governance through the sustainable utilization of available resources in consultation with the residents of Emthanjeni Municipality.	Establish a risk committee by 31 December 2019	Risk Committee established by 31 December 2019	All	Director: Corporate Services	Number	1	0	1	0	0

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Ref	Directorate	IDP Objective	KPI	Unit of Measurement	Ward	KPI Owner	Target type	Annual Target	Q1	Q2	Q3	Q4
13	Corporate Services	Promote representative governance through the sustainable utilization of available resources in consultation with the residents of Emthanjeni Municipality.	Review the Risk Strategy and submit to the Risk Committee by 30 June 2020	Risk Strategy reviewed and submitted to the Risk Committee by 30 June 2020	All	Director: Corporate Services	Number	1	0	0	0	1
14	Corporate Services	Development and transformation of the institution with the aim of capacitating the municipality in meeting their objectives.	Review the Delegation of Powers and submit to Council by 31 March 2020	Delegation of Powers reviewed and submitted to Council by 31 March 2020	All	Director: Corporate Services	Number	1	0	0	0	1
15	Community Services	Contribute to the creation of communities where residents and visitors can work, live and play without threat to themselves or their properties	Sign a MOU with the Department of Defense by 30 June 2020 for support with fire brigade services	MOU signed by 30 June 2020	All	Director: Community Services	Number	1	0	0	0	1
16	Community Services	Contribute to the creation of communities where residents and visitors can work, live and play without threat to themselves or their properties	Review the disaster management plan that includes contingency plans and submit to Council by 30 June 2020	Disaster management plan reviewed and submitted to Council by 30 June 2020	All	Director: Community Services	Number	1	0	0	0	1
17	Community Services	Provision of access to all basic services rendered to residents within the available resources.	Conduct quarterly housing consumer education programs	Number of housing consumer education programs conducted	All	Director: Community Services	Number	4	1	1	1	1
18	Community Services	Provision of access to all basic services rendered to residents within the available resources.	Conduct a quarterly verification of the housing needs register	Number of verification of the housing needs register conducted	All	Director: Community Services	Number	4	1	1	1	1

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Ref	Directorate	IDP Objective	KPI	Unit of Measurement	Ward	KPI Owner	Target type	Annual Target	Q1	Q2	Q3	Q4
19	Community Services	Provision of access to all basic services rendered to residents within the available resources.	Review the Human Settlement Plan and submit to Council by 30 June 2020	Human Settlement Plan reviewed and submitted to Council by 30 June 2020	All	Director: Community Services	Number	1	0	0	0	1
20	Community Services	Provision of access to all basic services rendered to residents within the available resources.	70% of the maintenance budget of waste management spent by 30 June 2020 ((Actual expenditure divided by the approved budget)x100)	% of the budget spent ((Actual expenditure divided by the approved budget)x100)	All	Director: Community Services	Percentage	70	5	25	60	70
21	Community Services	Contribute to the creation of communities where residents and visitors can work, live and play without threat to themselves or their properties.	Submit the draft By-law on Tuck Shops to Council by 30 June 2020	Draft By-law submitted Council	All	Director: Community Services	Number	1	0	0	0	1
22	Community Services	Contribute to the creation of communities where residents and visitors can work, live and play without threat to themselves or their properties.	70% of approved budget spent by 30 June 2020 for the upgrading of buildings and fencing in the Emthanjeni municipal area ((Actual expenditure divided by the total approved budget) x 100)	% of approved budget spent	All	Director: Community Services	Percentage	70	0	15	0	70
23	Community Services	Contribute to the creation of communities where residents and visitors can work, live and play without threat to themselves or their properties.	Submit a business plan to potential funders for the upgrading of the Fire Brigade by 30 June 2020	Business plan submitted by 30 June 2020	All	Director: Community Services	Number	1	0	0	0	1

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Ref	Directorate	IDP Objective	KPI	Unit of Measurement	Ward	KPI Owner	Target type	Annual Target	Q1	Q2	Q3	Q4
24	Financial Services	Provision of access to all basic services rendered to residents within the available resources.	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the service as at 30 June 2020	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2020	All	Director: Financial Services	Number	8000	8000	8000	8000	8000
25	Financial Services	Provision of access to all basic services rendered to residents within the available resources.	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas) and billed for the service as at 30 June 2020	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2020	All	Director: Financial Services	Number	7000	7000	7000	7000	7000
26	Financial Services	Provision of access to all basic services rendered to residents within the available resources.	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) and billed for the service as at 30 June 2020	Number of residential properties which are billed for sewerage as at 30 June 2020	All	Director: Financial Services	Number	8000	8000	8000	8000	8000
27	Financial Services	Provision of access to all basic services rendered to residents within the available resources.	Number of formal residential properties for which refuse is removed once per week and billed for the service as at 30 June 2020	Number of residential properties which are billed for refuse removal as at 30 June 2020	All	Director: Financial Services	Number	8000	8000	8000	8000	8000

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Ref	Directorate	IDP Objective	KPI	Unit of Measurement	Ward	KPI Owner	Target type	Annual Target	Q1	Q2	Q3	Q4
28	Financial Services	Contribute to the development and protection of the rights and needs of all residents with a particular focus on the poor	Provide free basic services to indigent households as at 30 June 2020	Number of indigent households receiving free basic services as at 30 June 2020	All	Director: Financial Services	Number	3000	3000	3000	3000	3000
29	Financial Services	Provision of access to all basic services rendered to residents within the available resources.	The percentage of the municipal capital budget actually spent on capital projects by 30 June 2020 ((Actual amount spent on projects /Total amount budgeted for capital projects)X100)	% of capital budget spent by 30 June 2020	All	Director: Financial Services	Percentage	70	0	15	0	70
30	Financial Services	Maintaining a financially sustainable and viable Municipality	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2020((Total operating revenue-operating grants received)/debt service payments due within the year))	Debt coverage	All	Director: Financial Services	Number	2.5	0	0	0	2.5
31	Financial Services	Maintaining a financially sustainable and viable Municipality	Financial viability measured in terms of the outstanding service debtors as at 30 June 2020 (((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	% of outstanding service debtors	All	Director: Financial Services	Percentage	45	0	0	0	45

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Ref	Directorate	IDP Objective	KPI	Unit of Measurement	Ward	KPI Owner	Target type	Annual Target	Q1	Q2	Q3	Q4
32	Financial Services	Maintaining a financially sustainable and viable Municipality	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2020 (Available cash+ investments)/ Monthly fixed operating expenditure)	Number of months it takes to cover fix operating expenditure with available cash	All	Director: Financial Services	Number	0.6	0	0	0	0.6
33	Financial Services	Maintaining a financially sustainable and viable Municipality	Submit the annual financial statements to the Auditor-General by 31 August 2019	Statements submitted to the AG by 31 August 2019	All	Director: Financial Services	Number	1	1	0	0	0
34	Financial Services	Maintaining a financially sustainable and viable Municipality	Achievement of a payment percentage of above 70% quarterly $\{(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue \times 100\}$	Payment % achieved	All	Director: Financial Services	Percentage	70	70	70	70	70
35	Financial Services	Maintaining a financially sustainable and viable Municipality	Prepare and submit the adjustments budget to Council by the 28 February 2020	Adjustments budget submitted by 28 February 2020	All	Director: Financial Services	Number	1	0	0	1	0
36	Financial Services	Maintaining a financially sustainable and viable Municipality	Prepare and submit the draft budget to Council by 31 March 2020	Draft budget submitted by 31 March 2020	All	Director: Financial Services	Number	1	0	0	1	0
37	Financial Services	Maintaining a financially sustainable and viable Municipality	Prepare and submit the final budget to Council by 31 May 2020	Final budget submitted by 31 May 2020	All	Director: Financial Services	Number	1	0	0	0	1
38	Financial Services	Maintaining a financially sustainable and viable Municipality	70% of approved budget spent by 30 June 2020 for MSCOA project compliance $\{(Actual expenditure divided by the total approved budget) \times 100\}$	% of approved budget spent	All	Director: Financial Services	Percentage	70	0	15	0	70

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Ref	Directorate	IDP Objective	KPI	Unit of Measurement	Ward	KPI Owner	Target type	Annual Target	Q1	Q2	Q3	Q4
39	Financial Services	Maintaining a financially sustainable and viable Municipality	70% of approved budget spent by 30 June 2020 for IT reform ((Actual expenditure divided by the total approved budget) x 100)	% of approved budget spent	All	Director: Financial Services	Percentage	70	0	15	0	70
40	Infrastructure Services	Promote the equitable creation and distribution of wealth in Emthanjeni Municipal area.	Create temporary jobs - FTE's in terms of EPWP by 30 June 2020 (Person days / FTE (230 days))	Number of FTE's created	All	Director: Infrastructure Services	Number	61	0	0	0	61
41	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	70% of the water maintenance budget spent by 30 June 2020 ((Actual expenditure divided by the approved budget)x100)	% of approved water maintenance budget spent	All	Director: Infrastructure Services	Percentage	70	5	25	60	70
42	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	Limit % water unaccounted for quarterly to 22% [(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / (Number of Kilolitres Water Purchased or Purified) x 100]	% water unaccounted for	All	Director: Infrastructure Services	Percentage	22	0	0	0	22
43	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	Achieve a 90% water quality quarterly as per SANS 241 requirements for all water sampling points	% water quality level	All	Director: Infrastructure Services	Percentage	90	90	90	90	90
44	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	70% of the waste water maintenance budget spent by 30 June 2020 ((Actual expenditure divided by the approved budget)x100)	% of approved waste water maintenance budget spent	All	Director: Infrastructure Services	Percentage	70	5	25	60	70

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Ref	Directorate	IDP Objective	KPI	Unit of Measurement	Ward	KPI Owner	Target type	Annual Target	Q1	Q2	Q3	Q4
45	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	70% of the roads and stormwater maintenance budget spent by 30 June 2020 ((Actual expenditure divided by the approved budget)x100)	% of approved roads and stormwater maintenance budget spent	All	Director: Infrastructure Services	Percentage	70	5	25	60	70
46	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	Limit % electricity unaccounted for to 18% by 30 June 2020 [(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased] x 100]	% of electricity unaccounted for	All	Director: Infrastructure Services	Percentage	18	0	0	0	18
47	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	70% of the recreational and swimming pool maintenance budget spent by 30 June 2020 ((Actual expenditure divided by the approved budget)x100)	% of approved recreational areas and swimming pool maintenance budget spent	All	Director: Infrastructure Services	Percentage	70	5	25	60	70
48	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	70% of the electricity maintenance budget spent by 30 June 2020 ((Actual expenditure divided by the approved budget)x100)	% of approved electricity maintenance budget spent	All	Director: Infrastructure Services	Percentage	70	5	25	60	70
49	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	70% of approved budget spent by 30 June 2020 for the upgrading of the Khwezi Sports Ground ((Actual expenditure divided by the total approved budget) x 100)	% of approved budget spent	6	Director: Infrastructure Services	Percentage	70	0	15	0	70

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Ref	Directorate	IDP Objective	KPI	Unit of Measurement	Ward	KPI Owner	Target type	Annual Target	Q1	Q2	Q3	Q4
50	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	70% of approved budget spent by 30 June 2020 for the Stormwater Phase 3 ((Actual expenditure divided by the total approved budget) x 100)	% of approved budget spent	7	Director: Infrastructure Services	Percentage	70	0	15	0	70
51	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	70% of approved budget spent by 30 June 2020 for the construction of Nonzwakazi and De Aar East High Mast - Ph1 ((Actual expenditure divided by the total approved budget) x 100)	% of approved budget spent	3	Director: Infrastructure Services	Percentage	70	0	15	0	70
52	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	70% of approved budget spent by 30 June 2020 for the Waterdal refurbishment/upgrading of 6.6 KV to 11 KV Network ((Actual expenditure divided by the total approved budget) x 100)	% of approved budget spent	8	Director: Infrastructure Services	Percentage	70	0	15	0	70
53	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	70% of approved budget spent by 30 June 2020 for the construction of Oxidation Ponds in Britstown ((Actual expenditure divided by the total approved budget) x 100)	% of approved budget spent	7	Director: Infrastructure Services	Percentage	70	0	15	0	70

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Ref	Directorate	IDP Objective	KPI	Unit of Measurement	Ward	KPI Owner	Target type	Annual Target	Q1	Q2	Q3	Q4
54	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	70% of approved budget spent by 30 June 2020 for new vehicles ((Actual expenditure divided by the total approved budget) x 100)	% of approved budget spent	All	Director: Infrastructure Services	Percentage	70	0	15	0	70
55	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	70% of approved budget spent by 30 June 2020 for prepaid meters ((Actual expenditure divided by the total approved budget) x 100)	% of approved budget spent	All	Director: Infrastructure Services	Percentage	70	0	15	0	70
56	Infrastructure Services	Provision of access to all basic services rendered to residents within the available resources.	70% of approved budget spent by 30 June 2020 for new streets and resealing ((Actual expenditure divided by the total approved budget) x 100)	% of approved budget spent	All	Director: Infrastructure Services	Percentage	70	0	15	0	70

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Ref	Directorate	Project Description	Funding source	Ward	Jul 19	Aug 19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Total	2019/2020		2020/2021		2021/2022			
																		CRF	Other	CRF	Other	CRF	Other		
1	Infrastructure Services	Upgrading of Khwezi Sports Ground	MIG	6	600,000	600,000	900,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,000,000	891,000				11,491,000							
2	Infrastructure Services	Stormwater Phase 3	MIG	7		800,000	800,000	800,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	478,799			10,078,799							
3	Infrastructure Services	Construction of Nonzwakazi and De Aar East High Mast - Ph1	MIG	3		500,000	500,000	500,000										1,500,000							
4	Infrastructure Services	Waterval Refurbishment/upgrading of 6.6 KV to 11 KV Network	INEP	8		500,000	500,000	500,000										1,500,000							
5	Infrastructure Services	Construction of Oxidation Ponds in Britstown	RBG	7		488,750	488,750	488,750	488,750	488,750	488,750	488,750	488,750					3,910,000							
6	Financial Services	MSCOA project compliance	Own	All	131,000	131,000	131,000	131,000	131,000	131,000	131,000	131,000	131,000	131,000	131,000	131,000	131,500	1,572,500	1,572,500			1,666,850		1,766,861	
7	Infrastructure Services	New vehicles	Loan	All		6,000,000	6,000,000											12,000,000							
8	Financial Services	IT Reform	Own	All			250,000			250,000			250,000			250,000	1,000,000								
9	Corporate Services	Buildings and Fencing	Own	All			234,500			234,500			234,500			234,500	938,000	938,000					994,280		1,051,937
10	Financial Services	Computer equipment	Own	All						178,500							178,500	178,500					189,210		200,563
11	Financial Services	Prepaid Meters	Own	All			177,500			177,500			177,500			177,500	710,000	710,000					752,600		797,756
12	Infrastructure Services	New streets and Resealing	Own	All			437,500			437,500			437,500			437,500	1,750,000	1,750,000					1,855,000		1,966,300
13	Community Services	Upgrade Cemeteries	Own	All									9,750				9,750	9,750					10,335		10,955
14	Financial Services	Replace office equipment	Own	All						40,250						40,250	80,500	80,500					85,310		80,450
15	Corporate Services	Replace office equipment	Own	All						16,250						16,250	32,500	32,500					34,450		36,517
16	Infrastructure Services	Replace machinery and equipment	Own	All						21,625						21,625	43,250	43,250					45,845		48,596
17	Community Services	Replace office equipment	Own	All						10,650						10,650	21,300	21,300					22,578		23,933
18	Municipal Manager	Replace office equipment	Own	All						7,750							7,750	7,750					8,215		8,708
19	Financial Services	Gap Compliance	Own	All			64,500			64,500			64,500			64,500	258,000	258,000					273,480		289,889
20	Financial Services	Replace office equipment	Own	All			23,500			23,500			23,500			23,500	94,000	94,000					99,640		105,618
21	Financial Services	Replace office equipment	Own	All						7,575						7,575	15,150	15,150					16,059		17,023
22	Corporate Services	Replace office equipment	Own	All						35,750						35,750	71,500	71,500					75,790		80,337
23	Financial Services	Replace office equipment	Own	All						6,375						6,375	12,750	12,750					13,515		14,326

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Function	Jul-19			Aug-19			Sep-19		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	412,932	1,346,642	135,938	412,932	1,346,642	135,938	412,932	1,346,642	135,938
Finance and administration	4,415,927	3,294,103	142,450	4,415,927	3,294,103	142,450	4,415,927	3,294,103	142,450
Internal audit	0	74,953		0	74,953		0	74,953	
Community and social services	75,723	1,131,436	105,750	75,723	1,131,436	105,750	75,723	1,131,436	105,750
Sport and recreation	15,412	462,002	2,854	15,412	462,002	2,854	15,412	462,002	2,854
Public safety	454,381	834,739	2,538	454,381	834,739	2,538	454,381	834,739	2,538
Housing	4,101	210,589		4,101	210,589		4,101	210,589	
Health	0	13,906		0	13,906		0	13,906	
Planning and development	2,239,750	1,198,107		2,239,750	1,198,107		2,239,750	1,198,107	
Road transport	45,032	1,529,888	2,512,925	45,032	1,529,888	2,512,925	45,032	1,529,888	2,512,925
Energy sources	7,439,300	7,082,714	314,167	7,439,300	7,082,714	314,167	7,439,300	7,082,714	314,167
Water management	3,683,448	1,395,357	575,833	3,683,448	1,395,357	575,833	3,683,448	1,395,357	575,833
Waste water management	2,423,229	1,193,283	58,333	2,423,229	1,193,283	58,333	2,423,229	1,193,283	58,333
Waste management	1,426,918	1,133,696	184,083	1,426,918	1,133,696	184,083	1,426,918	1,133,696	184,083
Other	0	47,502		0	47,502		0	47,502	
TOTAL	22,636,153	20,948,918	4,034,871	22,636,153	20,948,918	4,034,871	22,636,153	20,948,918	4,034,871
Function	Oct-19			Nov-19			Dec-19		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	412,932	1,346,642	135,938	412,932	1,346,642	135,938	412,932	1,346,642	135,938
Finance and administration	4,415,927	3,294,103	142,450	4,415,927	3,294,103	142,450	4,415,927	3,294,103	142,450
Internal audit	0	74,953		0	74,953		0	74,953	
Community and social services	75,723	1,131,436	105,750	75,723	1,131,436	105,750	75,723	1,131,436	105,750
Sport and recreation	15,412	462,002	2,854	15,412	462,002	2,854	15,412	462,002	2,854
Public safety	454,381	834,739	2,538	454,381	834,739	2,538	454,381	834,739	2,538
Housing	4,101	210,589		4,101	210,589		4,101	210,589	
Health	0	13,906		0	13,906		0	13,906	
Planning and development	2,239,750	1,198,107		2,239,750	1,198,107		2,239,750	1,198,107	
Road transport	45,032	1,529,888	2,512,925	45,032	1,529,888	2,512,925	45,032	1,529,888	2,512,925
Energy sources	7,439,300	7,082,714	314,167	7,439,300	7,082,714	314,167	7,439,300	7,082,714	314,167
Water management	3,683,448	1,395,357	575,833	3,683,448	1,395,357	575,833	3,683,448	1,395,357	575,833
Waste water management	2,423,229	1,193,283	58,333	2,423,229	1,193,283	58,333	2,423,229	1,193,283	58,333
Waste management	1,426,918	1,133,696	184,083	1,426,918	1,133,696	184,083	1,426,918	1,133,696	184,083
Other	0	47,502		0	47,502		0	47,502	
TOTAL	22,636,153	20,948,918	4,034,871	22,636,153	20,948,918	4,034,871	22,636,153	20,948,918	4,034,871

Mayor: 

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Function	Jan-20			Feb-20			Mar-20		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	412,932	1,346,642	135,938	412,932	1,346,642	135,938	412,932	1,346,642	135,938
Finance and administration	4,415,927	3,294,103	142,450	4,415,927	3,294,103	142,450	4,415,927	3,294,103	142,450
Internal audit	0	74,953		0	74,953		0	74,953	
Community and social services	75,723	1,131,436	105,750	75,723	1,131,436	105,750	75,723	1,131,436	105,750
Sport and recreation	15,412	462,002	2,854	15,412	462,002	2,854	15,412	462,002	2,854
Public safety	454,381	834,739	2,538	454,381	834,739	2,538	454,381	834,739	2,538
Housing	4,101	210,589		4,101	210,589		4,101	210,589	
Health	0	13,906		0	13,906		0	13,906	
Planning and development	2,239,750	1,198,107		2,239,750	1,198,107		2,239,750	1,198,107	
Road transport	45,032	1,529,888	2,512,925	45,032	1,529,888	2,512,925	45,032	1,529,888	2,512,925
Energy sources	7,439,300	7,082,714	314,167	7,439,300	7,082,714	314,167	7,439,300	7,082,714	314,167
Water management	3,683,448	1,395,357	575,833	3,683,448	1,395,357	575,833	3,683,448	1,395,357	575,833
Waste water management	2,423,229	1,193,283	58,333	2,423,229	1,193,283	58,333	2,423,229	1,193,283	58,333
Waste management	1,426,918	1,133,696	184,083	1,426,918	1,133,696	184,083	1,426,918	1,133,696	184,083
Other	0	47,502		0	47,502		0	47,502	
TOTAL	22,636,153	20,948,918	4,034,871	22,636,153	20,948,918	4,034,871	22,636,153	20,948,918	4,034,871
Function	Apr-20			May-20			Jun-20		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	412,932	1,346,642	135,938	412,932	1,346,642	135,938	412,932	1,297,551	135,938
Finance and administration	4,415,927	3,294,103	142,450	4,415,927	3,294,103	142,450	6,544,326	2,587,066	12,242,450
Internal audit	0	74,953		0	74,953		0	74,953	
Community and social services	75,723	1,131,436	105,750	75,723	1,131,436	105,750	668,375	1,656,468	-1,094,250
Sport and recreation	15,412	462,002	2,854	15,412	462,002	2,854	11,956,412	-123,281	2,854
Public safety	454,381	834,739	2,538	454,381	834,739	2,538	451,781	731,907	2,538
Housing	4,101	210,589		4,101	210,589		4,102	158,634	
Health	0	13,906		0	13,906		0	12,039	
Planning and development	2,239,750	1,198,107		2,239,750	1,198,107		-22,134,400	1,009,953	
Road transport	45,032	1,529,888	2,512,925	45,032	1,529,888	2,512,925	45,032	78,485	-32,925
Energy sources	7,439,300	7,082,714	314,167	7,439,300	7,082,714	314,167	13,918,706	13,101,640	-1,685,833
Water management	3,683,448	1,395,357	575,833	3,683,448	1,395,357	575,833	526,895	-641,937	-1,968,367
Waste water management	2,423,229	1,193,283	58,333	2,423,229	1,193,283	58,333	18,054,268	-1,219,732	-641,667
Waste management	1,426,918	1,133,696	184,083	1,426,918	1,133,696	184,083	1,785,507	-689,493	-2,015,917
Other	0	47,502		0	47,502		0	-39,342	
TOTAL	22,636,153	20,948,918	4,034,871	22,636,153	20,948,918	4,034,871	32,233,935	17,994,911	4,944,821

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Function	TOTAL		
	Revenue	Operational Exp.	Capital Exp.
Executive and council	4,955,185	16,110,617	1,631,250
Finance and administration	55,119,528	38,822,202	13,809,400
Internal audit	0	899,441	0
Community and social services	1,501,327	14,102,259	69,000
Sport and recreation	12,125,943	4,958,741	34,250
Public safety	3,449,969	9,914,040	30,450
Housing	49,214	2,475,113	0
Health	0	165,003	0
Planning and development	2,502,850	14,189,130	0
Road transport	540,387	16,907,255	27,609,250
Energy sources	95,751,009	91,011,494	1,770,000
Water management	41,044,818	14,706,989	4,365,800
Waste water management	44,709,790	11,906,377	0
Waste management	17,481,599	11,781,166	9,000
Other	0	483,180	0
TOTAL	281,231,519	248,437,007	49,328,400

Mayor: 

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Line Item	Jul 19	Aug 19	Sep 19	Oct 19	Nov 19	Dec 19	Jan 20	Feb 20	Mar 20	Apr 20	May 20	Jun 20	TOTAL
Property rates	2,587,237	2,587,237	2,587,237	2,587,237	2,587,237	2,587,237	2,587,237	2,587,237	2,587,237	2,587,237	2,587,237	2,587,237	31,046,847
Service charges - electricity revenue	4,959,157	4,959,157	4,959,157	4,959,157	4,959,157	4,959,157	4,959,157	4,959,157	4,959,157	4,959,157	4,959,157	4,959,157	59,509,886
Service charges - water revenue	2,655,537	2,655,537	2,655,537	2,655,537	2,655,537	2,655,537	2,655,537	2,655,537	2,655,537	2,655,537	2,655,537	2,655,537	31,866,448
Service charges - sanitation revenue	1,619,481	1,619,481	1,619,481	1,619,481	1,619,481	1,619,481	1,619,481	1,619,481	1,619,481	1,619,481	1,619,481	1,619,481	19,433,774
Service charges - refuse revenue	929,010	929,010	929,010	929,010	929,010	929,010	929,010	929,010	929,010	929,010	929,010	929,010	11,148,114
Rental of facilities and equipment	74,252	74,252	74,252	74,252	74,252	74,252	74,252	74,252	74,252	74,252	74,252	74,252	977,581
Interest earned - external investments	87,995	87,995	87,995	87,995	87,995	87,995	87,995	87,995	87,995	87,995	87,995	87,995	1,087,995
Interest earned - outstanding debtors	119,005	119,005	119,005	119,005	119,005	119,005	119,005	119,005	119,005	119,005	119,005	119,005	2,055,940
Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	0
Fines, penalties and forfeits	335,231	335,231	335,231	335,231	335,231	335,231	335,231	335,231	335,231	335,231	335,231	335,231	139,089
Licences and permits	187,991	187,991	187,991	187,991	187,991	187,991	187,991	187,991	187,991	187,991	187,991	187,991	3,826,630
Agency services	0	0	0	0	0	0	0	0	0	0	0	0	0
Transfers and subsidies	3,985,000	3,985,000	3,985,000	3,985,000	3,985,000	3,985,000	3,985,000	3,985,000	3,985,000	3,985,000	3,985,000	3,985,000	5,960,550
Other revenue	2,490,672	2,490,672	2,490,672	2,490,672	2,490,672	2,490,672	2,490,672	2,490,672	2,490,672	2,490,672	2,490,672	2,490,672	49,795,550
Gains on disposal of PPE	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	29,888,070
TOTAL	20,047,236	20,047,236	20,047,236	20,047,236	20,047,236	20,047,236	20,047,236	20,047,236	20,047,236	20,047,236	20,047,236	20,047,236	22,716,107
													243,235,708

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