
Section C: Municipal Context of Priority Issues/Objectives and Strategies

1. The Vision and Mission of the Municipality

Vision

We, Emthanjeni Municipality, commit ourselves to a humane and caring society, living in a healthy and secure environment, conducive to sustainable economic development.

Mission

We strive to: -

Deliver quality services and promote development in our municipal area in a non-existent, non-racial and non-discriminating manner. We do this by creating a climate of co-operative governance with meaningful partnerships with all stakeholders, especially the members of the general public.

2. Self Assessment and Key Learning points of the Planning Process

The Emthanjeni Municipality IDP Review 2009/2010 was coordinated in house and it has enhanced buy-in to the process by directorates and ownership of the document. Participation from directorates did improve but can still get better. Public participation was institutionalized to ensure that all residents have an equal right to participate.

The revision process came at a moment when there was an exodus of the Senior Managers who also the drivers of the process. We managed with existing staff to coordinate and finalize both the IDP and Budget processes.

3. Community and Stakeholders Priority Issues

The following list of priority issues were identified communities and stakeholders through the participation process and represent a general trend of service delivery needs in most of the wards that were consulted. We must indicate that we have been able to meet the following sectors as to broaden the participatory role of the community; emerging farmers, youth (all wards) and business people.

The issues were therefore translated into key performance areas; hence the municipal priority issues were developed.

List of Community and/or Stakeholder Priority Issues

Table C.1

Municipality	Needs	Prioritized Needs
Emthanjeni <ul style="list-style-type: none"> ● Ward 1 	<ul style="list-style-type: none"> ● Economic Development ● Skills Development ● Availability of land ● Job opportunities ● Youth development 	<ul style="list-style-type: none"> ● Economic Development ● Job opportunities ● Skills Development ● Youth Development ● Availability of land
<ul style="list-style-type: none"> ● Ward 2 	<ul style="list-style-type: none"> ● Economic Development ● Housing ● Skills Development ● Improve infrastructure ● Availability of land ● Improve electricity supply and roads ● Job opportunities ● SMME development ● Improve education ● Sports and recreational ● Social welfare ● Safety and Security ● Arts and Culture ● Youth development ● Reduce HIV/AIDS ● Public participation ● Tourism Development 	<ul style="list-style-type: none"> ● Economic Development ● Housing ● Improve infrastructure ● Skills Development ● Job opportunities ● Improve education ● Youth Development ● Tourism Development ● Public participation
<ul style="list-style-type: none"> ● Wad 3 	<ul style="list-style-type: none"> ● Economic Development ● Housing ● Skills Development ● Improve infrastructure ● Improve electricity supply and roads ● Job opportunities ● SMME development ● Disaster management ● Arts and Culture ● Youth development ● Reduce HIV/AIDS 	<ul style="list-style-type: none"> ● Economic Development ● Housing ● Improve infrastructure ● Skills Development ● Job opportunities ● SMME Development ● Youth Development ● Tourism Development ● Reduce HIV/AIDS
<ul style="list-style-type: none"> ● Ward 4 	<ul style="list-style-type: none"> ● Economic Development ● Housing ● Skills Development ● Improve infrastructure ● Improve electricity supply and roads ● Job opportunities ● SMME development ● Disaster management ● Arts and Culture ● Youth development ● Reduce HIV/AIDS 	<ul style="list-style-type: none"> ● Economic Development ● Housing ● Skills Development ● Improve infrastructure ● Job opportunities ● SMME Development ● Youth Development
<ul style="list-style-type: none"> ● Wad 5 	<ul style="list-style-type: none"> ● Economic Development ● Housing ● Skills Development ● Improve infrastructure ● Job opportunities ● SMME development ● Improve education ● Sports and recreational ● Safety and Security ● Arts and Culture ● Traffic management ● Environmental management ● Youth development 	<ul style="list-style-type: none"> ● Economic Development ● Housing ● Improve infrastructure ● Skills Development ● Job opportunities ● SMME Development ● Youth Development

Municipality	Needs	Prioritized Needs
<ul style="list-style-type: none"> ● Ward 6 	<ul style="list-style-type: none"> ● Economic Development ● Housing ● Sanitation ● Skills Development ● Improve infrastructure ● Availability of land ● Improve electricity supply and roads ● Job opportunities ● SMME development ● Disaster management ● Safety and Security ● Youth development ● Commonage maintenance 	<ul style="list-style-type: none"> ● Economic development ● Housing ● Sanitation ● Improve infrastructure ● Skills Development ● Availability of land ● Improve electricity supply and roads ● SMME development ● Youth development
<ul style="list-style-type: none"> ● Ward 7 	<ul style="list-style-type: none"> ● Economic Development ● Housing ● Skills Development ● Improve infrastructure ● Improve electricity supply and roads ● Job opportunities ● SMME development ● Sports and recreational ● Traffic management ● Environmental management ● Youth development ● Commonage maintenance ● Tourism Development 	<ul style="list-style-type: none"> ● Economic Development ● Housing ● Improve infrastructure ● Skills Development ● Job opportunities ● SMME development ● Traffic management ● Youth development

Major areas identified by the communities that requires attentions, includes; improvement of infrastructure, skills development, economic growth, provision of housing, job opportunities, sustainable services, youth development and improved roads. It is however incumbent on the municipality to consider key performance areas to ensure that we address all the areas raised by citizens of Emthanjeni Municipality. Other issues that need further attention are the issues on Housing, SMME Development, Sport & Recreation and Youth Development.

4. Key Performance Areas

The issues identified by the communities were translated into Key Performance Areas (KPA), which Emthanjeni Municipality seeks to address;

- Basic Service Delivery
- Provision of Infrastructure
- Local Economic Development
- Environmental Management
- Social Development
- Good Governance and Public Participation
- Safety and Security
- Cross-Cutting Issues
- Municipal Financial Viability and Management

5. Priority Issues as identified

The Key Performance Areas focuses on addressing the following priority issues which are not in order of priority.

Table C.2: Municipal Context of Priority Issues

No	Key Performance Area	Priority Issues
1	Basic Service Delivery	1) Waste Management
		2) Sanitation
		3) Water Infrastructure
		4) Energy
2	Provision of Infrastructure	5) Roads and Storm water
		6) Housing
		7) Arts and Culture
		8) Sports and Recreational Facilities
		9) Commonage
		10) Transportation
		11) Cemeteries
		12) Public Amenities
		13) Open Spaces
3	Local Economic Development	14) Micro Economic Development
		15) Macro Economic Development
4	Environmental Management	16) State of Environment
		17) Environmental Management
5	Social Development	18) Health
		19) Education
6	Good Governance and Public Participation	20) Financial Management
		21) Legal Compliance Auditing
		22) Community Participation
		23) Performance Management
		24) Land Use Management
		25) Asset Management
		26) Institutional Development
		27) Occupational Health and Safety
		28) IDP/Budget Processes
7	Safety and Security	29) Road Safety Traffic
		30) Road Safety Control
		31) Fire and Rescue
		32) Disaster Management
		33) Community Safety
8	Cross-Cutting Issues	34) Youth Development
		35) Gender
		36) Children
		37) Disability
		38) Older Persons
		39) Poverty
		40) Sports and Recreation

5.1. Over-arching Objectives for Key Performance Areas

5.1.1. KPA: Basic Service Delivery

Ensure that all residents have access to sustainable free basic services and all other services rendered. This relates to the most basic, but also one of the most important functions of municipalities, viz. the provision of quality and efficient services (water, electricity, sewerage, etc.) to communities.

5.1.2. KPA: Provision of Infrastructure

Contribution to the sustainable growth and development of the area by providing backbone infrastructure required for economic and social development.

5.1.3. KPA: Local Economic Development

Promote the equitable creation and distribution of wealth in Emthanjeni Municipality.

5.1.4. KPA: Environmental Management

Ensure a healthy environment for all residents of Emthanjeni through effective environmental management principles.

5.1.5. KPA: Social Development

Contribute to the development of caring communities which promote and protect the right and needs of all citizens, with a particular focus on the poor.

5.1.6. KPA: Good Governance and Public Participation

Ensure sustainable and representative governance through the efficient, effective and sustainable utilization of resources in consultation with the residents of Emthanjeni Municipality.

5.1.7. KPA: Safety and Security

Contribute to the creation of communities where residents and visitors can work, live and play without threat to themselves or their properties.

5.1.8. KPA: Cross-Cutting Issues

Contribute to a multi-sectoral response in addressing matters of importance, affecting children, youth, women, people with disabilities, sports and recreation and elderly persons and the issue of HIV/AIDS.

6. Municipal Priority Issues/Objectives and Strategies

The methodology used by Emthanjeni Municipality is aligned to the IDP guide packs; hence they reflect the priority issues, objectives, strategies and projects. The Service Delivery Budget Implementation Plan will provide further impetus on the attainment of objectives.